



Emergency Management Issues Special Interest Group Annual Meeting



Continuity of Operations Working Group

COOP the Potential for Silver Need for Gold!

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Celebrating Silver Going for Gold!

- Endurance
 - DOE O151.1C Emergency Program
- ~*in the course of*
- Establishing
 - DOE O 150.1 Continuity Program



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Planning = Bronze



- Planning consisted of:
 - **Training**
 - **Understanding Continuity of Operations**
 - **Developing documents**
 - **Conducting drills-exercises**
- Establishing COOP

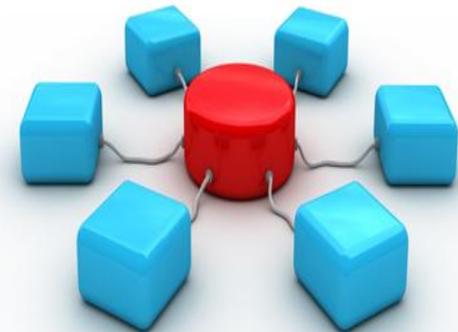
Now What?

- Challenge
 - How?
 - Why?
 - When?
- Integration + Implementation = SILVER



What is LANL doing?

- Emergency Operations Division
 - Emergency Management Group
 - Emergency Planning & Preparedness Group
 - Emergency Response Group
 - **Engaging each group-program**
 - **One on one**
 - **Interesting**
 - **Beneficial**
 - **Make it personal**



Integration: “Response Blinders”



- Combining two programs
 - Emergency Management
 - Continuity of Operations
 - Combining the requirements
 - Co-adaptation of objectives
 - Finding the integral function that merges the programs
 - Fusing the personnel

Integration continued

- Hasn't been easy...
- *Trying to make it easy for the EMs-EDs*
- Adding elements of COOP to other documents
 - **Emergency Planning Implementing Procedures (EPIPs)**
 - **Checklists**
 - **Fitting COOP Objectives into EOC and Facility Functional Exercises**



Implementation



- Testing the plans
 - What needs to be changed?
 - What fits?
- Commonality in the existing programs
 - Emergency Management
 - Exercises
 - Notifications



Drills and Exercises

- Need the right:
 - **Level of Participants**
 - **Senior Management**
 - **Organizations**
 - **Challenging, Fun and Realistic Scenarios**
- Obtain buy in ~
 - **See the importance of the plans**
 - **See the need for the plans to work**
 - **Value to management/business success**



Drills and Exercises continued

- Combining scenarios
- Joining personnel
- Unification of objectives



<http://www.businessinsider.com/pictures-of-us-korea-war-games-2010-11#>

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How to measure progress?

- **Others**
 - Outside “the core team”
- Ask the Questions –
 - **Does this affect our essential functions?**
 - **Is this COOP territory?**
- Exercise collaboration



How to gage success?



- Basics
- Holistic
- Needs
- Purpose
- Goal

Current Events...

- Economic Instability
- Geo (graphical) Political Instability
- World Trade Instability
- Effect of National Catastrophes
 - Global Economy
 - Global Interconnectedness
- Continuing Resolution...



WE GET IT!

- Current events affect our programs in multiple ways ~
 - **Essential Functions Business**
 - PMEF #1 (protect and account)
 - PMEF #2 (respond and support)
 - **Site business**
 - Protecting our workers
 - Safe-suspension of operations
 - Planning



Interconnectedness within the National Laboratories

- World Events
 - National Events
 - Local Events
 - Who can we rely on?



**THE WORK WE ARE LEADING, WILL PAY IN SPADES
WHEN WE HAVE AN ACTUAL CRISIS! *M.A.L.***

Other Piece of the Puzzle

- The PLANS-the LINKS
 - Contingency
 - Business Continuity
 - Recovery Plans



Together we are stronger

- Contingency Planning
 - **Right areas to protect vs trying to protect everything**
- Business Continuity
 - **Meets it core objectives**
 - **Core functions and value**
- Disaster Recovery
 - **Shouldn't be just about backing up technology**
 - **Elevate the value of disaster recovery.**



LANL-LASO ~ the Dance

- The Site and the Site Office
 - Cohesive coordination with plans/processes
 - Need same level of management support
 - **Purpose**
 - **Scope**
 - **Commitment**



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Los Alamos Site Office, LANL

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Silver and GOLD!



- Planning + integration + implementation = Continuity for COOP + Site sustainability
- If we are going to make the effort
 - Let's “DO IT WELL.”

Not a RACE!



- Takes time to
 - **Plan**
 - **Integrate/Implement**
 - **Risk**
- Requires
 - **Reliability**
 - **Endurance**
 - **Buy In**
 - **Accept risk**

Different approaches ~ OK

- LANL
 - Small Steps
 - Building on EM Program



We have to succeed!

- Our ability to support the nation
 - **Primary Mission Essential Functions**
- Our ability to implement site sustainability
 - **Ensure our labs can return to normal operations**
- Our ability to return workers to work
 - **Ensure safe work environments**



Going for Gold

Continuity for COOP!

- COOP is here to stay!
 - ✓ Value
 - ✓ Purpose
 - ✓ Investment
 - ✓ Sustainability
 - ✓ Success

✓ **A GOOD THING!**



Questions?



Thank you & Thanks too ~

- Michael A. Lansing, Associate Director of Safeguards & Security
- John Noon, Physical Security Division Leader & COOP Manager
- Tony Stanford, Emergency Operations Division Leader
- Richard A. Norman, Emergency Planning & Preparedness Group Leader
- Jamil Farshchi, Chief Information Security Officer
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